

## Online Lecture on

Functions of HRM
Course Code: MPH 5153 (Lecture 2)

Prof. Dr. Ahmad Ismail Mustafa Dean, FAHS

## **Human Resource Functions**



Tasks and duties performed in large and small organizations to provide for and coordinate human resources.

# Activities of the Major Human Resource Functions

- 1. Human resource planning, recruitment, and selection
- 2. Human resource development
- 3. Compensation and benefits
- 4. Safety and health
- 5. Employee and labor relations
- 6. Human resource research

## 1. Human Resource Planning, Recruitment and Selection

- → Conducting job analyses to establish specific requirements of individual jobs within the organization.
- → Forecasting the human resource requirements the organization needs to achieve its objectives.
- Developing and implementing a plan to meet these requirements.
- → Recruiting, selecting and hiring human resources to fill specific jobs within the organization.

## 2. Human Resource Development

- Orienting and training employees.
- Designing and implementing management and organization development programs.
- Building effective team within the organizational structure.
- Designing systems for appraising the performance of individual employees.
- Assisting employees in developing career plans.

## 3. Compensation and Benefits

- Designing and implementing compensation and benefit systems for all employees
- Ensuring that compensation and benefits are fair and consistent.

## 4. Safety & Health

- Designing and implementing programs to ensure employee's health and safety.
- Providing assistance to employee's with personal problems that influence their work performance.

#### Example: Safety & Health

 Plan of action designed to prevent accidents and occupational diseases.

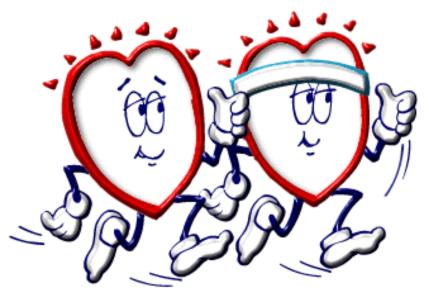


#### Prevent occupational diseases.





## **Exercise and a Healthy Heart**







## 5. Employee & Labor Relations

- Serving as an intermediary between the organization and its union(s)
- Designing discipline and grievance handling systems.

### 6. Human Resource Research

- Providing a human resource information base.
- Designing and implementing employee communication systems.

- Significance for an enterprise
- Professional significance
- Social significance
- National significance

- Significance for an enterprise
- •Attracting & retaining the required human resource, recruitment & selection, placement, orientation, compensation & promotion policies.
- Developing the skills & necessary attitude among the employees by T&D & performance evaluation
- Providing them social & job security by grievance handling, motivating & participation in mgt
- Utilizing effectively the available human resources
- Ensuring that the enterprise will have in future a team of competent & dedicated employees.

Professional significance

- Providing maximum opportunities for personal development of each employee.
- Maintaining healthy relationships among individual & different work groups.
- Allocating work properly.

#### Social Significance

- Sound human resources management has a great significant for the society. It help to enhance the dignity of labour in the following ways.
- ✓ Providing suitable employment that provides social & psychological satisfaction to people.
- ✓ Maintaining a balance between the job available & the jobseekers in terms of numbers, Qualification, needs & aptitudes.
- ✓ Eliminating waste of human resource through conservation of physical & metal health

#### National Significance

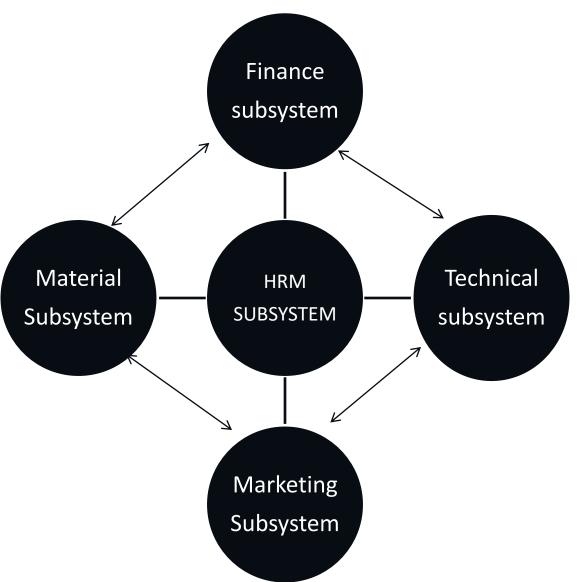
 Human resource & their management plays a vital role in the development of a nation. The effective exploitation & utilization of a nation's natural, physical & financial resources require an efficient & committed manpower.

 There are wide differences in development between countries are with similar resources due to differences in the quality of their people.

#### **National Significance**

- Countries are underdeveloped because their people are backward. The level of development in a country depends primarily on the skills, attitudes & values of its human resources. effective management of human resources helps to speed up the process of economic growth which in turn leads to higher standards of living & fuller employment.
- Human resource Management is the central subsystem of an organization.

### **National Significance**



#### National Significance

- Increase in the size & complexity of organization eg.MNC employees ,Rapid technological development like automation, computerisation
- b. Rise of professional & knowledgeable workers, Increasing proportion of women in the workforce Growth of powerful nationwide trade unions.
- c. Widening scope of legislation designed to protect the interests of the working class.
- d. Revolution in the information technology that might affect the work force.
- e. Rapidly changing jobs & skills requiring long-term manpower planning.
- f. Growing Expectations of society from employers.

#### Qualities of an HR manager

- Knowledge
- Intelligence
- Communication skills
- Objectivity and fairness
- Leadership and motivational qualities
- Emotional maturity and
- Empathy

#### **Employee Communication Systems**

 Print publications, email and online newsletters, websites, videos, total compensation reports, plan descriptions, posters displayed in the workplace, and in-person meetings. The content and delivery channels used will depend on the stakeholders' needs.